**Elite Pubs - COVID-19 Risk Assessment (Version 1)**

Businesses are required to do a risk assessment to identify those persons at risk (employees, members of the public, contractors etc.) of exposure, and identify suitable, reasonable and proportionate control measures that can be put in place to limit and manage the spread of the virus. The risk assessment should be regularly reviewed and updated as official guidance changes. Information, instruction and/or training in the control measures should be provided to those persons concerned.

<table>
<thead>
<tr>
<th>Hazard</th>
<th>Persons at risk</th>
<th>Existing control measures</th>
<th>Additional control measures</th>
<th>Action by whom</th>
<th>Action by when</th>
<th>Date completed</th>
</tr>
</thead>
<tbody>
<tr>
<td>Exposure to and the spread of the COVID-19 Coronavirus</td>
<td>Employees, customers, contractors, visitors.</td>
<td>General Risk assessment - in place detailing necessary control measures.</td>
<td>Reporting &amp; Isolation – All employees showing symptoms of coronavirus or have been in close contact with a person/s with/suspected of having the virus (at home or in the workplace) shall inform management without delay and self-isolate at home following government guidelines. When having 5 or more confirmed cases of Covid within 14 days associated with the business, the local public health team must be contacted and they will advise on measures, track and trace, and next steps.</td>
<td>Risk Assessment - Findings to be included in Covid-19 Staff Handbook. Risk assessment and staff handbook to be regularly reviewed and updated where/when necessary. Reporting &amp; Isolation – Covid-19 Staff Handbook to include employees notifying the company about illness/potential exposure. Handbook to include what action will be taken by the company (entered as a dangerous occurrence in the accident book, possible RIDDOR Report, review suitability of risk assessment control measures. Employees to complete a Covid-19 health declaration prior to commencing work activities. Daily verbal health check with all employees prior to the pub doors opening for business; included on a daily check</td>
<td>Training Manager</td>
<td>Mid-June</td>
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<td>HR Manager/Training Manager</td>
<td>Mid-June</td>
<td>Ongoing</td>
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<td>Training Manager</td>
<td>Ongoing</td>
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<td></td>
<td>Pub Covid-19 Champion (Host)</td>
<td>4th July 2020</td>
<td>Ongoing</td>
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</tbody>
</table>
**Communication** – Covid-19 Staff Handbook in place and displayed at each pub.

Customers are briefed verbally on physical distancing and risk control measures by the ‘host’.

Floor signage used at potential close-contact pinch points in each pub to indicate customer waiting/social distancing.

Employees display social distancing message on t-shirts whilst at work.

- Sheet to be completed by Covid-19 Champion.

Employees classed as vulnerable should follow government guidelines on isolation. It is recommended that they work from home/isolate from other employees/members of the public/perform agreed alternative work tasks where possible.

**Communication** – Employees instructed and trained in the Covid-19 Staff Handbook and risk assessment control measures – signed training records to demonstrate. Training refreshed when risk assessment updated.

Signage at pub entrance indicating customers to wait to be greeted and seated by the host. Signage on display in key places reminding employees/customers to socially distance.

Essential contractors (fire safety, electrical, cleaning etc.) and suppliers of goods to be informed of Covid-19 control measures prior to visit/delivery.

Risk assessment published on company website and shared with the relevant Environmental Health departments.

All front of house team members will wear face masks, unless an exemption.

<table>
<thead>
<tr>
<th>Activity</th>
<th>Responsible Department</th>
<th>Date</th>
<th>Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>Communication – Employees instructed and trained in the Covid-19 Staff Handbook and risk assessment control measures – signed training records to demonstrate. Training refreshed when risk assessment updated.</td>
<td>Training Manager</td>
<td>3rd July 2020</td>
<td>Ongoing</td>
</tr>
<tr>
<td>Signage at pub entrance indicating customers to wait to be greeted and seated by the host. Signage on display in key places reminding employees/customers to socially distance.</td>
<td>Maintenance Manager/Operations Manager</td>
<td>3rd July 2020</td>
<td>4th July 2020</td>
</tr>
<tr>
<td>Essential contractors (fire safety, electrical, cleaning etc.) and suppliers of goods to be informed of Covid-19 control measures prior to visit/delivery.</td>
<td>Maintenance Manager/Operations Manager</td>
<td>Mid-June</td>
<td>22nd June 2020</td>
</tr>
<tr>
<td>Risk assessment published on company website and shared with the relevant Environmental Health departments.</td>
<td>Training Manager/Challenger Food &amp; Safety</td>
<td>End-June 2020</td>
<td>Ongoing</td>
</tr>
<tr>
<td>All front of house team members will wear face masks, unless an exemption.</td>
<td>Operation manager/Training manager</td>
<td>23/09/2020</td>
<td>Ongoing</td>
</tr>
<tr>
<td>Hazard</td>
<td>Persons at risk</td>
<td>Existing control measures</td>
<td>Additional control measures</td>
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</tr>
<tr>
<td>Exposure to and the spread of the COVID-19 Coronavirus</td>
<td>Employees, customers, contractors, visitors.</td>
<td>Social distancing</td>
<td>Capacity - Maximum capacity (number of customers) calculated for each area of each pub based on social distancing and the control measures in place.</td>
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<td>Covid-19 Champion (Host) to monitor capacity on a daily basis and ensure the maximum levels is not exceeded.</td>
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<td>Walk-in customer contact details (main contact name, phone number, arrival time) to be collected at all times</td>
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<td>Walkways – Separate entrance/egress doors at each pub to encourage one-way directional flow.</td>
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<td></td>
<td>Floor signage used at potential close-contact pinch points in each pub to indicate customer waiting/social distancing – toilets, narrow corridors etc.</td>
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</tbody>
</table>

**PPE** - By law, staff and customers of venues that provide food and drink will be required to wear a face covering, unless they have an exemption. The host will remind customers and staff to wear a face covering where required.

**Monitoring** – Employees lead by example and reinforce control measures with customers/contractors/goods suppliers. Contract already in place with Challenger Food & Safety for periodic unannounced food safety and hygiene audits of each pub.

**Monitoring** – Delegated Covid-19 Champion (Host) on site at each pub at all times when open for business. Daily checks and records performed on health of staff, hygiene, cleanliness and physical distancing measures (checklist put together). Daily verbal health check on employees as part of daily checks (see above).

**Pub Covid-19 Champion (Host)** | 4th July | Ongoing |

Pub Covid-19 Champion (Host) | When pub reopens | Ongoing
<table>
<thead>
<tr>
<th><strong>Physical barriers</strong> - Perspex purchased for all host reception, collection and dispensing areas.</th>
<th><strong>Physical barriers</strong> - Perspex dividing screens to be installed in-between tables where a 2 metre physical distance is not possible, and at all host reception, collection and dispensing areas (main bar and burger shacks).</th>
<th>Maintenance Manager</th>
<th>End-June</th>
<th>22nd June 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Arrival meet &amp; greet</strong> - On arrival, customers are required to wear a face covering &amp; wait at the pub entrance applying a 2 metre physical distance (each table booking 2 metres apart). No shared hand touch points – entrance door to pub remains open. Customers are greeted by a ‘host’ on arrival, briefed on social distancing and company risk control measures, and shown to a table.</td>
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<tr>
<td><strong>Seating arrangements</strong> - Pub gardens and restaurants available for customer dining. Table service, only, indoors and outdoors.</td>
<td><strong>Seating arrangements</strong> – Demarcated queue system for the burger shack with a maximum of 3 people recommended in the queue at any one time. Information given at booking stage, via mailer, social media and verbally.</td>
<td>Maintenance Manager</td>
<td>End-June</td>
<td>End-June</td>
</tr>
<tr>
<td>Only one household/support bubble is permitted to dine at the same table. Business meeting/lunches up to 6 people, formed from different households are allowed.</td>
<td></td>
<td>Training Manager</td>
<td>01.12.2020</td>
<td>02.12.2020</td>
</tr>
<tr>
<td><strong>Opening and closing hours</strong> - Businesses selling food or drink (including cafés, bars, pubs, restaurants and takeaways) must be closed between 10pm and 5am. Delivery services (including drive-through service) are exempt and can continue after 10pm provided they are not allowing customers on the premises. <strong>Closing time</strong> – All customers are advised that the venue will be closed by 11pm, making sure all customers are leaving the premises by 11pm. Last orders by 10pm.</td>
<td></td>
<td>Operations Manager/General Manager</td>
<td>Ongoing</td>
<td>Ongoing</td>
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<tr>
<td>Order</td>
<td>Details</td>
<td>Responsible</td>
<td>Duration</td>
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<td><strong>Ordering &amp; payment</strong></td>
<td>Food and drinks ordered and paid for at the table as per usual (where online system cannot be used due to wifi issues). Card payments encouraged; cash payment will be accepted as a last resort on to a tray and only handled by the cashier who shall wash hands straight away afterwards. &lt;br&gt;Online click and collect system in place for food take away service.  &lt;br&gt;&lt;b&gt;Deliveries&lt;/b&gt; – Drinks deliveries via the cellar hatch as per usual (where in place); delivery signed for by employee and then paperwork passed through the hatch to the delivery driver (see hand wash below). When delivery drivers need to access the cellar, all team members shall vacate the cellar. Own pen used for signing or immediate hand washing thereafter. Food and other goods deliveries are stored outside whilst being checked; delivery drivers do not enter the premises unless absolutely necessary (see hygiene below).  &lt;br&gt;&lt;b&gt;Staff working arrangements&lt;/b&gt; - Staff breaks to be staggered to avoid gatherings of more than 6 people at a time (social distancing of 2 metres). This includes smoking breaks.  &lt;br&gt;&lt;b&gt;Contractors&lt;/b&gt; - Contractors work alone whilst on site and are given physical distance whilst working. Contractor feedback/verbal report provided outside in natural ventilation applying a 2 metre distance.</td>
<td>Operations Manager</td>
<td>End-June</td>
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<tr>
<td><strong>Ordering &amp; payment</strong></td>
<td>Online smartphone ordering and payment system in progress of being set up for table service orders.  &lt;br&gt;Alcohol can only be served with a substantial meal.  &lt;br&gt;Take away food to be collected from a designated place indoors (away from other customers).</td>
<td>Maintenance Manager</td>
<td>Mid-June</td>
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<tr>
<td><strong>Playground equipment – Open</strong></td>
<td>Sanitiser point installed on one of the playground pillars. Hygiene ambassador to sanitise hot points on regular basis.</td>
<td>Maintenance Manager – Hygiene Ambassador</td>
<td>19th August 2020</td>
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<td>Operations Manager</td>
<td><strong>End</strong>-June</td>
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<td><strong>Ongoing</strong></td>
<td><strong>Mid</strong>-June</td>
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<td><strong>Ongoing</strong></td>
<td><strong>19th</strong> August 2020</td>
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<td>Hazard</td>
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</tbody>
</table>
| Exposure to and the spread of the COVID-19 Coronavirus | Employees, customers, contractors, visitors. | **Cleaning & disinfection**  
- **Contract cleaners** - Daily cleaning of toilets and communal areas at low peak times of the day before the pub opens and front of house staff arrive for work.  
- **In-house cleaning** – Daily/weekly cleaning schedule and records in place for front of house and kitchen areas. Commercial cleaning chemicals in use, including a sanitiser that meets the requirements of BS EN 1276 and BS EN 14476.  
  - Customer plates, cutlery, glassware, and crockery are cleaned and air dried in a commercial dishwasher operating at 60°C.  
  - Kitchen Porters wash-up pots, pans and other food related equipment using a commercial detergent, hot water above 50°C and rubber gloves.  
  - Contract in place with Challenger Food & Safety for periodic unannounced food safety and hygiene audits of each pub. | **In-house cleaning** – Each pub will have a dedicated front of house cleaner on duty at all times when the pub is open for business. Hand touch points, tables, doors, protective screens, toilets etc. will be sanitised continuously throughout the day. Frequent hand touch points will be sanitised hourly. Customer touch points that cannot be eliminated (pdq card payment reader where contactless payment or online payment is not possible) will be sanitised prior to and after each use. Dining tables, chairs and napkin holders will be cleaned with sanitiser and blue roll/reusable cloth prior to the first customer use, after each customer use and again prior to seating customers.  
- **In-house cleaning** – Each kitchen will have a Kitchen Porter on duty who is also responsible for continuously sanitising hand touch points in all food rooms (including pizza and burger shacks). Frequent hand touch points such as taps, fridge handles will be sanitised hourly. Utensils to be collected and washed/changed hourly. | Operations Manager/Training Manager | When pub reopens | Ongoing |
| Exposure to and the spread of the COVID-19 Coronavirus | Employees, customers, contractors, visitors. | Hygiene | Hand hygiene – Hand basins behind the bar, in the kitchen, in the burger shack, in the pizzeria section and in the toilets are provided with hot and cold running water, liquid soap and disposable paper towels/hand dryers. Employees wash hands on arrival at work, prior to and after eating, after receiving and unpacking a goods delivery, prior to putting on disposable gloves and after removing them, after touching hand touch points and at regular intervals throughout the day. The 20 second hand wash method continually reinforced. | Hand hygiene – An additional wash hand basin will be provided in the outside beer garden of each pub (near the burger shack) for frequent use by customers and staff. This will reduce demand for hand basins in the toilets. Alcohol hand gel/hand sanitiser dispensers or bottles positioned at the host reception, outside the toilets where toilet door is not wedged open, at communal wash hand basins, at the pass and behind the bar. It is already available in the kitchen, in the burger shack and behind the pizzeria section. Front of house staff to wear disposable gloves when polishing cutlery. Bar staff to wash hands regularly and prior to handling straws, stirrers, hot drink cups and spoons. | Maintenance Manager | Mid-June | 22nd June 2020 |
| | | | | Training Manager/Maintenance Manager | Mid-June | 22nd June 2020 |
| | | Hand touch points – Contactless ordering and payment options are in place and available for customers. Single use paper food menus and pre-sanitised laminated drinks menus will be provided to tables once customers are seated. | Hand touch points - Internal fire doors positioned along frequently used walkways should be held open with self-closing devices where possible. Internal doors (with the exception of fire doors that do not have self-closing devices and fire final exit doors) positioned along frequently used walkways will be held open to remove hand touch points. External doors (excluding fire and security doors) may also be held open where possible. Table condiments (saucers etc.) to be replaced with single use disposable | Pub Covid-19 Champion (Host) | When pub reopens | |
| | | | | Maintenance Manager | Ongoing | |
| | | | | Maintenance Manager | Ongoing | |
| | | | | Maintenance Manager | Ongoing | |
| | | | | 4th July 2020 | |
Protective clothing – Mandatory use of face coverings in public is not currently required by the government.

Mobile phones – Kitchen staff are not permitted to use mobile phones whilst working in a food room.

Ventilation – Pub gardens available for use by customers. Natural ventilation inside the premises from open windows and doors is provided where safe and secure to do so. Front entrance to the pub is kept open during business hours.

Customer tables shall be set with cutlery, napkins, menus, plates and glasses to order rather than in advance. Clean and polished cutlery shall be delivered to the table inside an envelope.

Protective clothing – Employees working in the kitchen and front of house staff delivering food to tables, where a 2 metre social distance is not possible for extended periods of time will be wearing a plastic protective face shield as mitigation.

Mobile phones – All kitchen and front of house staff (with the exception of managers and the senior chef on duty) to store phone away on arrival at work.

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<tr>
<th>Hazard</th>
<th>Persons at risk</th>
<th>Existing control measures</th>
<th>Additional control measures</th>
<th>Action by whom</th>
<th>Action by when</th>
<th>Date completed</th>
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<tr>
<td>Exposure to and the spread of the COVID-19 Coronavirus</td>
<td>Employees, customers, contractors, visitors.</td>
<td>Food handling</td>
<td>sachets available from front of house staff on request. See also ‘Cleaning and disinfection’ section.</td>
<td>Operations Manager/Training Manager</td>
<td>When pub reopens</td>
<td>4th July 2020</td>
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<td>Customer tables shall be set with cutlery, napkins, menus, plates and glasses to order rather than in advance. Clean and polished cutlery shall be delivered to the table inside an envelope.</td>
<td>Pub Covid-19 Champion (Host)</td>
<td>When pub reopens</td>
<td>4th July 2020</td>
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<td>Protective clothing – Employees working in the kitchen and front of house staff delivering food to tables, where a 2 metre social distance is not possible for extended periods of time will be wearing a plastic protective face shield as mitigation.</td>
<td>Executive Chef</td>
<td>When pub reopens</td>
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<td>Mobile phones – All kitchen and front of house staff (with the exception of managers and the senior chef on duty) to store phone away on arrival at work.</td>
<td>Executive Chef</td>
<td>When pub reopens</td>
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<td>Duty Manager/ Pub Covid-19 Champion (Host)</td>
<td>When pub reopens</td>
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<td><strong>Work</strong></td>
<td><strong>Requirement</strong></td>
<td><strong>Responsible</strong></td>
<td><strong>Implementation</strong></td>
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<td><strong>Hand hygiene</strong></td>
<td>Food handlers wash hands on arrival at work, prior to and after eating, prior to handling food, after handling raw food products, after receiving and unpacking a goods delivery, prior to putting on disposable gloves and after removing them, after visiting the toilet, after touching hand touch points, and at regular intervals throughout the day. The 20 second hand wash method continually reinforced.</td>
<td>Executive Chef</td>
<td>When pub reopens</td>
<td>Ongoing</td>
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<td><strong>In-house cleaning</strong></td>
<td>Daily/weekly cleaning schedule and records in place for kitchen areas. Commercial cleaning chemicals in use, including a sanitiser that meets the requirements of BS EN 1276 and BS EN 14476.</td>
<td>Executive Chef</td>
<td>When pub reopens</td>
<td>Ongoing</td>
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<tr>
<td><strong>In-house cleaning</strong></td>
<td>Each kitchen will have a Kitchen Porter on duty who is also responsible for continuously sanitising hand touch points in all food rooms (including pizza and burger shacks). Frequent hand touch points such as taps, fridge handles will be sanitised hourly. Utensils to be collected and washed/changed hourly.</td>
<td>Executive Chef</td>
<td>With Immediate Effect</td>
<td>Ongoing</td>
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<tr>
<td><strong>In-house cleaning</strong></td>
<td>Timing of weekly deep clean of all kitchens/burger shacks/pizza shacks and other food rooms in line with pub re-openings.</td>
<td>Executive Chef</td>
<td>When pub reopens</td>
<td>Ongoing</td>
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<tr>
<td><strong>Protective clothing</strong></td>
<td>Clean protective clothing worn by food handlers on each working day.</td>
<td>Executive Chef</td>
<td>When pub reopens</td>
<td>Ongoing</td>
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<td><strong>Protective clothing</strong></td>
<td>Reiterate to food handlers that chef whites and aprons need to be machine washed on a hot wash at 60°C or above. Employees working in the kitchen where a 2 metre social distance is not always</td>
<td>Executive Chef</td>
<td>When pub reopens</td>
<td>Ongoing</td>
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<tr>
<td><strong>Staff contact &amp; working arrangements</strong> – Employees to continue following government guidelines on social distancing whilst at work, during break times and outside of work.</td>
<td><strong>Staff contact &amp; working arrangements</strong> – Food handlers to work in set teams when possible (during the week) to reduce interaction between employees.</td>
<td><strong>Executive Chef</strong></td>
<td><strong>When pub reopens</strong></td>
<td><strong>Ongoing</strong></td>
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<td>Food handlers are given set workstations and responsibilities whilst working in the kitchen (KP, grill chef, pastry chef etc.).</td>
<td>Face to face working to be avoided where possible; side to side or back to back working to be set-up and encouraged.</td>
<td>Executive Chef</td>
<td>When pub reopens</td>
<td>Ongoing</td>
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<tr>
<td><strong>Monitoring</strong> – Contract in place with Challenger Food &amp; Safety for periodic unannounced food safety and hygiene audits of each pub.</td>
<td>Staff breaks to be staggered to avoid gatherings of more than 6 people at a time (social distancing of 2 metres). This includes smoking breaks.</td>
<td>Senior Chef/Executive Chef</td>
<td>When pub reopens</td>
<td>Ongoing</td>
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<td></td>
<td><strong>Monitoring</strong> – Regular in-house checks on hygiene standards to be performed throughout the day/week.</td>
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